



B O A R D O F T R U S T E E S



Business and Finance Committee

Austin Peay State University

317 College Street

Clarksville, TN 37040

November 21, 2019

1:30 PM

Call to Order

Roll Call/Declaration of Quorum

Action Item

A.Consideration of the October Revised Budget for Fiscal Year 2019-2020

B.Consideration of Campus Projects

C.Consideration of Long-Term Lease Agreement with Montgomery County

Information Items

A.Review 2020-21 THEC State Appropriations Distribution Recommendation

B.Review 2020-21 THEC Capital Outlay and Capital Maintenance Projects Recommendations

C.Review 2020-21 THEC Tuition and Fee Recommendation

Adjourn

Austin Peay State University
Comparison of Proposed Budget and Revised Budget
Fiscal Year 2019-2020

Revenue/Funds Available

Education and General	Proposed	Revised
Prior Year Retained Funds:		
Re-budgeted for Carryforwards and One-time Expenses		\$ 1,351,400
Reserved for Current Year Tuition Deficit		1,021,000
Tuition and Fees	\$ 88,316,200	86,517,500
State Appropriations	50,304,200	50,503,100
Grants and Contracts	263,700	360,500
Sales & Services of Educational & Other Activities	7,264,400	6,689,700
Other Sources	421,100	1,004,900
Auxiliary Enterprises		
Sales & Services of Auxiliary Enterprises	14,566,100	14,275,000
Total Revenues	\$ 161,135,700	\$ 161,723,100

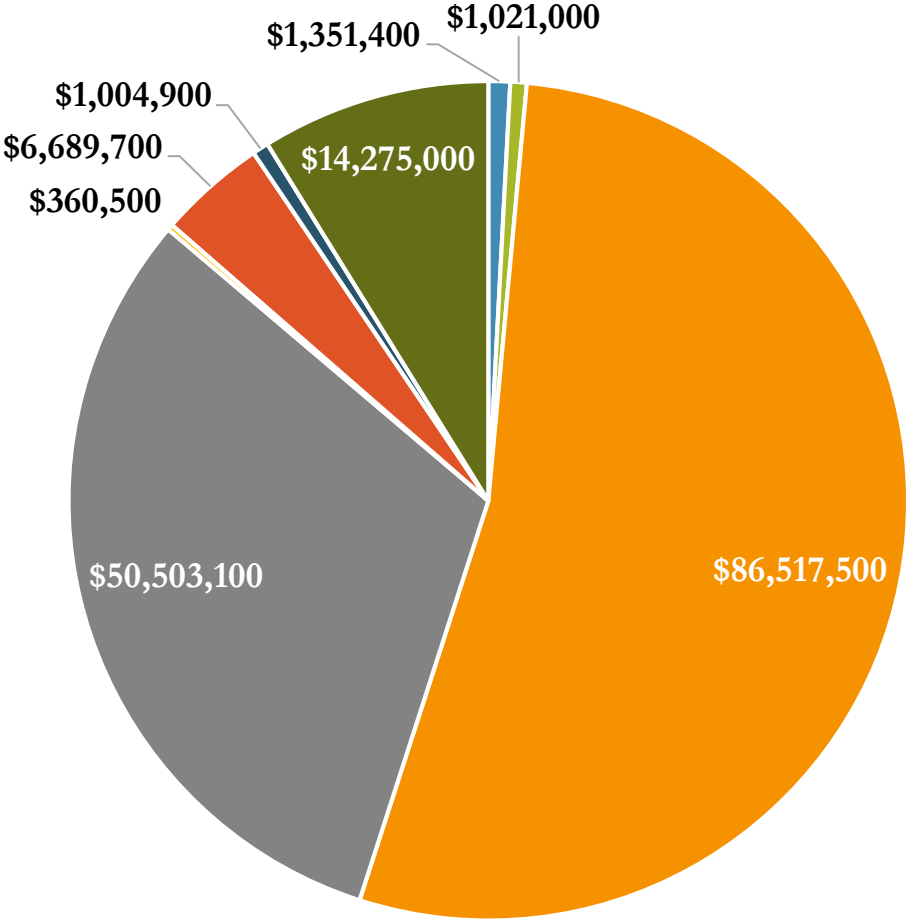
Expenditures and Transfers by Function

Education and General	Proposed	Revised
Instruction	\$ 66,817,500	\$ 68,552,900
Research	654,800	869,800
Public Service	478,200	544,200
Academic Support	10,430,400	10,425,000
Student Services	23,258,400	23,829,000
Institutional Support	13,927,400	14,447,400
Operation and Maintenance of Plant	14,980,200	14,805,300
Scholarships and Fellowships	12,763,000	11,013,500
<u>Transfers</u>		
Principal and Interest	3,424,700	3,426,000
Renewal and Replacement	235,000	235,000
Unexpended Plant	-	-
Other Funds	(400,000)	(700,000)
Auxiliary Enterprises		
Expenditures	7,875,200	8,512,500
<u>Transfers</u>		
Principal and Interest	4,421,900	4,421,900
Renewal and Replacement	1,815,600	640,600
Other Funds	453,400	700,000
Total Expenses	\$ 161,135,700	\$ 161,723,100

Expenditures and Transfers by Natural Classification

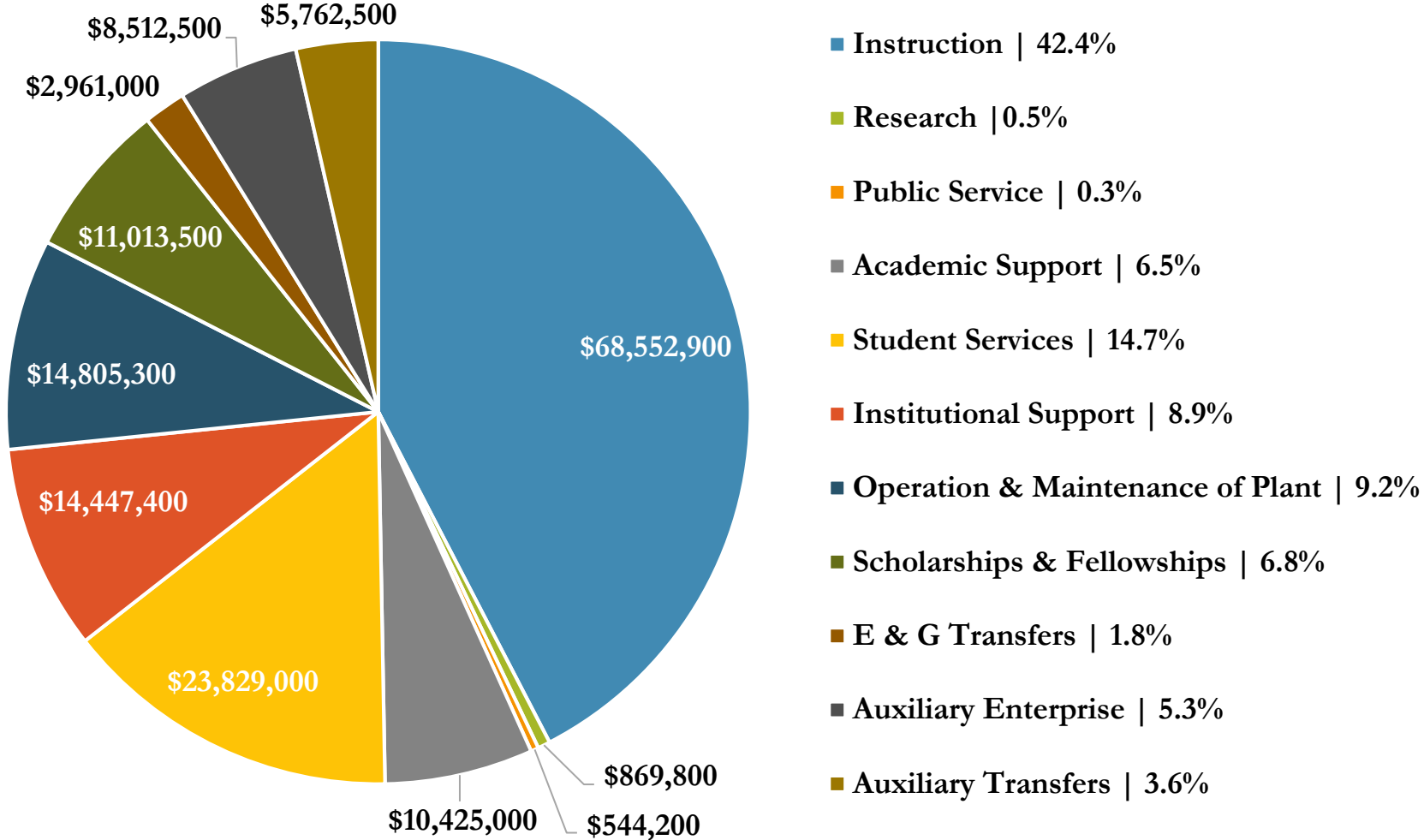
Education and General	Proposed	Revised
Salaries	\$ 74,080,300	\$ 75,001,300
Employee Benefits	30,222,200	30,592,300
Operating Expenses	39,007,500	38,893,500
Transfers	3,259,700	2,961,000
Auxiliary Enterprises		
Salaries	1,920,900	2,090,400
Employee Benefits	477,400	529,700
Operating Expenses	5,476,800	5,892,400
Transfers	6,690,900	5,762,500
Total Expenses	\$ 161,135,700	\$ 161,723,100

Revenues Revised Budget

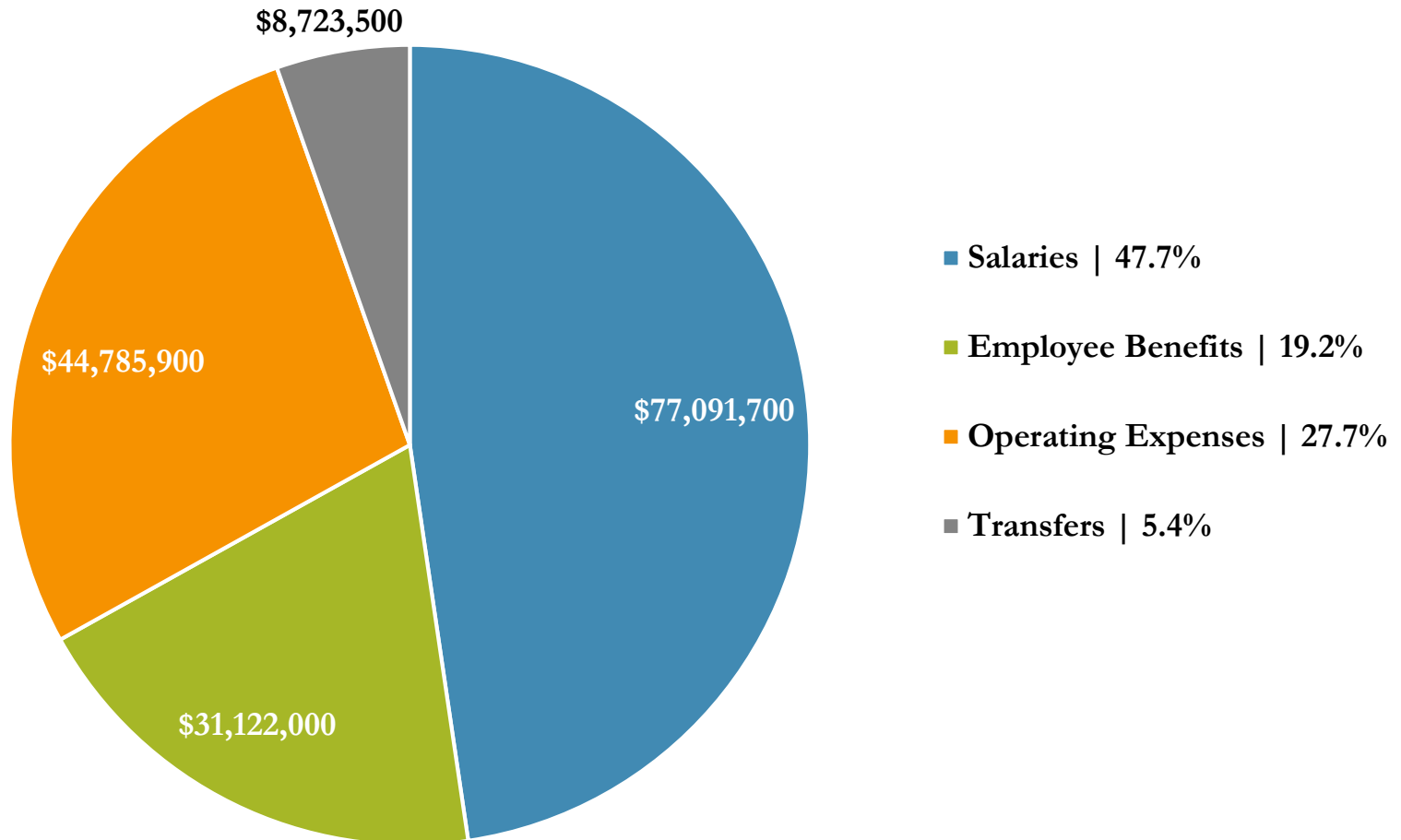


- Re-budged for Carryforwards and One-time Expenses | 0.8%
- Reserved for Current Year Tuition Deficit | 0.6%
- Tuition & Fees | 53.5%
- State Appropriations | 31.2%
- Grants & Contracts (IDC) | 0.2%
- Sales & Services of Other Activities | 4.4%
- Other Sources | 0.6%
- Sales & Services of Auxiliary Enterprises | 8.8%

Expenditures by Function Revised Budget



Expenditures by Natural Classification Revised Budget



ATTACHMENT I

State Appropriations History

Academic Formula Units	2015-16	2016-17	2017-18	2018-19	2019-20
LGI Universities					
Austin Peay	\$36,983,700	\$40,378,500	\$44,621,700	\$47,857,100	\$50,503,100
East Tennessee	51,428,100	55,362,800	61,099,800	65,770,700	70,579,000
Middle Tennessee	85,856,700	90,753,200	97,003,700	103,216,200	107,399,400
Tennessee State	32,892,000	33,717,900	36,757,500	39,402,300	41,795,200
Tennessee Tech	39,297,400	42,671,100	47,231,100	55,020,600	59,597,500
University of Memphis	95,139,600	102,440,600	110,827,200	117,771,000	123,370,700
Subtotal	\$341,597,500	\$365,324,100	\$397,541,000	\$429,037,900	\$453,244,900
Community Colleges¹					
Chattanooga	\$27,449,400	\$29,315,200	\$31,118,200	\$31,863,600	\$33,669,500
Cleveland	9,336,300	9,751,700	10,988,200	11,215,700	12,302,400
Columbia	12,842,400	13,970,500	15,026,400	15,821,100	16,836,200
Dyersburg	7,841,700	8,622,500	9,388,600	9,734,200	10,516,000
Jackson	11,401,100	12,395,800	13,561,500	14,266,600	15,102,200
Motlow	11,007,400	11,739,900	13,292,500	15,023,000	17,565,300
Nashville	16,935,900	17,756,500	20,259,300	22,228,600	23,374,700
Northeast	14,594,100	16,059,900	18,137,200	19,695,300	21,089,900
Pellissippi	25,599,300	27,349,000	30,477,800	32,729,600	34,934,000
Roane	18,011,800	19,093,300	21,087,900	22,518,000	24,110,700
Southwest	25,278,600	26,115,800	27,147,100	28,504,100	30,253,800
Volunteer	17,198,100	18,698,700	20,809,700	23,498,200	26,331,900
Walters	20,967,800	21,912,500	23,469,700	24,606,600	25,527,400
Subtotal	\$218,463,900	\$232,781,300	\$254,764,100	\$271,704,600	\$291,614,000
UT Universities					
UT Chattanooga	\$41,674,700	\$45,835,300	\$51,005,300	\$56,184,500	\$58,905,900
UT Knoxville	187,890,300	199,911,900	217,270,000	234,382,200	247,059,300
UT Martin	27,892,100	29,922,900	32,495,400	34,698,100	35,748,200
Subtotal	\$257,457,100	\$275,670,100	\$300,770,700	\$325,264,800	\$341,713,400
Total Colleges and Universities	\$817,518,500	\$873,775,500	\$953,075,800	\$1,026,007,300	\$1,086,572,300
TN Colleges of Applied Technology	\$56,343,900	\$60,790,600	\$66,857,600	\$71,579,600	\$75,727,400
Total Academic Formula Units	\$873,862,400	\$934,566,100	\$1,019,933,400	\$1,097,586,900	\$1,162,299,700

Note: All years of appropriations are recurring funds only.

1 - Detail for the community colleges was estimated by THEC based on information from the Tennessee Board of Regents. Funds are allocated to the community colleges as a system.

ATTACHMENT I

State Appropriations History

Specialized Units	2015-16	2016-17	2017-18	2018-19	2019-20
Medical Education					
ETSU College of Medicine	\$30,166,900	\$31,268,700	\$33,094,900	\$34,470,700	\$35,543,300
ETSU Family Practice	6,447,000	6,687,600	7,160,800	7,526,300	7,816,500
UT College of Vet Medicine	17,379,800	18,124,700	19,710,800	21,398,400	22,192,700
UT Health Science Center ¹	134,984,800	140,534,000	149,498,300	157,683,100	162,001,500
Subtotal	\$188,978,500	\$196,615,000	\$209,464,800	\$221,078,500	\$227,554,000
Research and Public Service					
UT Agricultural Experiment Station	\$26,380,600	\$27,625,600	\$29,048,400	\$30,435,300	\$31,092,900
UT Agricultural Extension Service	32,384,200	33,831,200	35,590,500	37,509,700	38,276,100
TSU McMinnville Center	575,500	594,500	608,200	619,400	1,429,200
TSU Institute of Ag. and Environmental Research	2,340,600	3,456,300	3,541,700	3,613,700	4,771,800
TSU Cooperative Extension	3,207,300	3,318,500	3,510,100	3,610,200	3,703,500
TSU McIntire-Stennis Forestry Research	183,400	189,400	193,300	196,200	198,900
UT Space Institute	8,187,700	8,490,500	8,900,500	9,129,100	9,290,800
UT Institute for Public Service	5,847,000	6,145,600	6,465,100	6,684,800	6,823,000
Tennessee Language Center	426,500	516,700	637,800	672,000	712,300
Institute for Public Service: Other Agencies	5,420,500	5,628,900	5,827,300	6,012,800	6,110,700
UT County Technical Assistance Service	1,858,100	2,236,600	2,962,700	3,103,800	3,203,900
UT Municipal Technical Advisory Service	3,033,400	3,157,300	3,408,700	3,603,800	3,713,700
Subtotal	\$83,997,800	\$89,045,500	\$94,229,200	\$98,506,000	\$102,503,800
Other Specialized Units					
UT University-Wide Administration	\$4,859,900	\$5,202,100	\$5,537,800	\$5,939,000	\$6,032,100
TN Board of Regents Administration	5,465,400	5,720,200	6,483,500	8,196,600	8,444,700
TN Student Assistance Corporation	70,459,600	83,568,600	93,536,000	103,703,900	116,177,100
Tennessee Student Assistance Awards	67,762,500	80,962,500	90,962,500	100,962,500	113,262,500
Tennessee Student Assistance Corporation Loan/Scholarships Program	1,476,300	1,627,900	1,795,300	1,963,200	2,136,400
	1,220,800	978,200	778,200	778,200	778,200
Contract Education	2,110,800	2,176,000	1,832,500	1,832,500	2,249,900
TN Higher Education Commission	2,921,000	3,619,300	4,495,700	5,187,100	5,757,200
THEC Administration	2,921,000	3,202,900	3,669,800	3,735,700	3,879,800
College Completion Initiatives for Minority Students	-	-	105,000	105,000	105,000
Tennessee Reconnect Grant Coordinator	-	-	100,000	100,000	100,000
Capital Projects Coordinator	-	-	120,600	120,600	120,600
Drive to 55 Support Specialist	-	-	83,900	83,900	83,900
FOCUS Act	-	416,400	416,400	416,400	416,400
Advise TN (College Advisor Corp)	-	-	-	245,200	245,200
Adult Learner Initiatives	-	-	-	200,000	200,000
Labor Education Alignment Program	-	-	-	96,300	96,300
Tennessee Reconnect Coordinator	-	-	-	84,000	84,000
Correctional Education Investment	-	-	-	-	426,000
Subtotal	\$85,816,700	\$100,286,200	\$111,885,500	\$124,859,100	\$138,661,000
Total Specialized Units	\$358,793,000	\$385,946,700	\$415,579,500	\$444,443,600	\$468,718,800
Total Formula and Specialized Units	\$1,232,655,400	\$1,320,512,800	\$1,435,512,900	\$1,542,030,500	\$1,631,018,500
Program Initiatives					
Campus Centers of Excellence	\$17,414,600	\$17,133,600	\$17,685,600	\$18,063,100	\$18,363,900
Campus Centers of Emphasis	1,257,000	1,236,600	1,288,100	1,314,400	1,338,100
Academic Scholars Program	411,800	711,800	1,211,800	1,211,800	1,211,800
UT Access and Diversity Initiative	5,806,700	5,806,700	5,806,700	5,806,700	5,806,700
TBR Access and Diversity Initiative	10,256,900	10,256,900	10,256,900	10,256,900	10,256,900
Research Initiatives - UT	5,852,900	5,852,900	5,852,900	5,852,900	5,852,900
THEC Grants	5,778,400	5,778,400	6,028,400	5,852,900	11,089,000
Subtotal	\$46,778,300	\$46,776,900	\$48,130,400	\$48,358,700	\$53,919,300
Total Operating	\$1,279,433,700	\$1,367,289,700	\$1,483,643,300	\$1,590,389,200	\$1,684,937,800

Note: All years of appropriations are recurring funds only.

1 - UT Health Science Center includes funding for UT College of Medicine, UT Family Practice, and UT Memphis.

ATTACHMENT II

2020-21 State Appropriations Distribution Recommendation

A B C D E = C + D F = E + A G = E / A H = F / B

	2019-20 Appropriation ¹	2020-21 Formula Calculation	Breakdown of 2020-21 Changes		2020-21 Changes	2020-21 Recommendation	Percent Change	Percent Funded
			Outcomes Formula Adjustments	Share of New Funding				
Academic Formula Units								
LGI Universities								
Austin Peay	\$50,503,100	\$76,111,000	\$263,700	\$1,671,500	\$1,935,200	\$52,438,300	3.8%	68.9%
East Tennessee ²	69,479,000	105,044,500	586,800	2,306,900	2,893,700	72,372,700	4.2%	68.9%
Middle Tennessee	107,399,400	158,590,000	(1,618,200)	3,482,900	1,864,700	109,264,100	1.7%	68.9%
Tennessee State	41,795,200	61,600,800	(706,800)	1,352,800	646,000	42,441,200	1.5%	68.9%
Tennessee Tech ²	56,597,500	85,458,500	404,200	1,876,800	2,281,000	58,878,500	4.0%	68.9%
University of Memphis	123,370,700	184,595,400	(243,600)	4,054,000	3,810,400	127,181,100	3.1%	68.9%
Subtotal	\$449,144,900	\$671,400,200	(\$1,313,900)	\$14,744,900	\$13,431,000	\$462,575,900	3.0%	68.9%
Community Colleges³								
Chattanooga	\$33,669,500	\$49,350,900	(\$751,900)	\$1,083,800	\$331,900	\$34,001,400	1.0%	68.9%
Cleveland	12,302,400	17,803,600	(427,200)	391,100	(36,100)	12,266,300	-0.3%	68.9%
Columbia	16,836,200	26,282,000	694,200	577,200	1,271,400	18,107,600	7.6%	68.9%
Dyersburg	10,516,000	15,975,200	139,600	350,800	490,400	11,006,400	4.7%	68.9%
Jackson	15,102,200	22,167,300	(316,400)	486,800	170,400	15,272,600	1.1%	68.9%
Motlow	17,565,300	28,835,500	1,668,100	633,300	2,301,400	19,866,700	13.1%	68.9%
Nashville	23,374,700	33,885,300	(772,900)	744,200	(28,700)	23,346,000	-0.1%	68.9%
Northeast	21,089,900	34,311,600	1,796,300	753,500	2,549,800	23,639,700	12.1%	68.9%
Pellissippi	34,934,000	52,887,200	342,300	1,161,500	1,503,800	36,437,800	4.3%	68.9%
Roane	24,110,700	35,969,400	(118,700)	789,900	671,200	24,781,900	2.8%	68.9%
Southwest	30,253,800	44,665,800	(461,200)	980,900	519,700	30,773,500	1.7%	68.9%
Volunteer	26,331,900	41,482,200	1,337,200	911,000	2,248,200	28,580,100	8.5%	68.9%
Walters	25,527,400	37,976,400	(196,700)	834,000	637,300	26,164,700	2.5%	68.9%
Community College Subtotal	\$291,614,000	\$441,592,400	\$2,932,700	\$9,698,000	\$12,630,700	\$304,244,700	4.3%	68.9%
UT Universities								
UT Chattanooga	\$58,905,900	\$88,588,800	\$183,800	\$1,945,500	\$2,129,300	\$61,035,200	3.6%	68.9%
UT Knoxville ²	244,059,300	365,012,200	(592,400)	8,016,200	7,423,800	251,483,100	3.0%	68.9%
UT Martin ²	35,108,200	50,848,900	(1,191,500)	1,116,700	(74,800)	35,033,400	-0.2%	68.9%
Subtotal	\$338,073,400	\$504,449,900	(\$1,600,100)	\$11,078,400	\$9,478,300	\$347,551,700	2.8%	68.9%
Total Colleges and Universities	\$1,078,832,300	\$1,617,442,500	\$18,700	\$35,521,300	\$35,540,000	\$1,114,372,300	3.3%	68.9%
TN Colleges of Applied Technology ²	\$75,301,400	\$112,865,900	(\$18,700)	\$2,478,700	\$2,460,000	\$77,761,400	3.3%	68.9%
Total Academic Formula Units	\$1,154,133,700	\$1,730,308,400	\$0	\$38,000,000	\$38,000,000	\$1,192,133,700	3.3%	68.9%

1 - Recurring funding. Includes historical funding of \$7.4M for legislative initiatives. A breakdown of these initiatives by campus is included in Appendix A.

2 - Does not include recurring funds appropriated to the ETSU Gray Fossil Site (\$350K), ETSU Rural Public Health Project (\$750K), TTU College of Engineering (\$3M), UT Knoxville College of Engineering (\$3M), UT Martin Parsons Center (\$200K), UT Martin Selmer Center (\$190K), UT Martin Somerville Center (\$250K) and the TCATs Correctional Education Investment Initiative (\$426K). These appropriations are included as Program Initiatives.

3 - THEC's community college recommendation is for the sector as a whole. Institutional detail displayed here is for informational purposes only.

ATTACHMENT II

2020-21 State Appropriations Distribution Recommendation

	A	B	C = B - A	D = C / A
Specialized Units	2019-20 Appropriation ¹	2020-21 Recommendation ¹	Total Change	Percent Change
Medical Education				
ETSU College of Medicine	\$35,543,300	\$38,398,400	\$2,855,100	8.0%
ETSU Family Practice	7,816,500	7,972,800	156,300	2.0%
UT College of Vet Medicine	22,192,700	23,011,100	818,400	3.7%
UT Health Science Center	162,001,500	171,798,000	9,796,500	6.0%
Subtotal	\$227,554,000	\$241,180,300	\$13,626,300	6.0%
Research and Public Service				
UT Agricultural Experiment Station	\$31,092,900	\$32,305,100	\$1,212,200	3.9%
UT Agricultural Extension Service	38,276,100	39,269,400	993,300	2.6%
TSU McMinnville Center	1,429,200	1,533,600	104,400	7.3%
TSU Institute of Ag. and Environmental Research	4,771,800	4,957,800	186,000	3.9%
TSU Cooperative Extension	3,703,500	3,847,900	144,400	3.9%
TSU McIntire-Stennis Forestry Research	198,900	206,600	7,700	3.9%
UT Space Institute	9,290,800	9,600,200	309,400	3.3%
UT Institute for Public Service	6,823,000	7,030,100	207,100	3.0%
Tennessee Language Center	712,300	751,100	38,800	5.4%
Institute for Public Service: Other Agencies	6,110,700	6,279,000	168,300	2.8%
UT County Technical Assistance Service	3,203,900	3,275,300	71,400	2.2%
UT Municipal Technical Advisory Service	3,713,700	3,788,000	74,300	2.0%
Subtotal	\$102,503,800	\$105,814,000	\$3,310,200	3.2%
Other Specialized Units				
UT University-Wide Administration	\$6,032,100	\$6,032,100	\$0	0.0%
TN Board of Regents Administration	8,444,700	8,444,700	-	0.0%
TN Student Assistance Corporation	116,177,100	125,777,100	9,600,000	8.3%
Tennessee Student Assistance Awards	113,262,500	122,862,500	9,600,000	8.5%
Tennessee Students Assistance Corporation	2,136,400	2,136,400	-	0.0%
Loan/Scholarships Program	778,200	778,200	-	0.0%
Contract Education	2,249,900	2,288,100	38,200	1.7%
TN Higher Education Commission	5,757,200	6,167,200	410,000	7.1%
TN Higher Education Commission Admin.	5,757,200	5,757,200	-	0.0%
Reverse Transfer Portal	-	300,000	300,000	NA
Veterans Success Director	-	110,000	110,000	NA
Subtotal	\$138,661,000	\$148,709,200	\$10,048,200	7.2%
Program Initiatives				
Campus Centers of Excellence	\$18,363,900	\$18,676,100	\$312,200	1.7%
Campus Centers of Emphasis	1,338,100	1,360,800	22,700	1.7%
Academic Scholars Program	1,211,800	1,232,400	20,600	1.7%
UT Access and Diversity Initiative	5,806,700	5,905,400	98,700	1.7%
TBR Access and Diversity Initiative	10,256,900	10,431,300	174,400	1.7%
Research Initiatives - UT	5,852,900	5,952,400	99,500	1.7%
THEC Grants ²	11,089,000	15,014,500	3,925,500	35.4%
Specialized Units Strategic Initiatives ³	-	7,690,600	7,690,600	NA
Statewide System Priorities ³	-	10,550,000	10,550,000	NA
ETSU Rural Public Health Project ⁴	750,000	750,000	-	0.0%
ETSU Gray Fossil Site ⁴	350,000	350,000	-	0.0%
TTU College of Engineering ⁴	3,000,000	3,000,000	-	0.0%
UT Knoxville College of Engineering ⁴	3,000,000	3,000,000	-	0.0%
UT Martin Parsons, Somerville & Selmer Centers ⁴	640,000	640,000	-	0.0%
TCAT Correctional Education Investment Initiative ⁴	426,000	426,000	-	0.0%
Subtotal	\$62,085,300	\$84,979,500	\$22,894,200	36.9%
Total	\$1,684,937,800	\$1,772,816,700	\$87,878,900	5.2%

1 - Recurring funds.

2 - Recurring increases for Veteran Reconnect Grants (\$1M), Tennessee Bridge Awards (\$337K), Statewide Security Grants (\$2M), HBCU Summer Bridge Program (\$400K), and a 1.7% programmatic adjustment for THEC Grants Administration.

3 - Recurring and non-recurring funding for strategic investments in specialized units and statewide system priorities. See Attachment III for further detail.

4 - Recurring funds appropriated to ETSU (\$1.1M), TTU (\$3M), UT Knoxville (\$3M), UT Martin (\$640K), and TCATs (\$426K).

ATTACHMENT II

2020-21 THEC Capital Outlay Projects Recommendation

THEC Priority	Campus/System Priority	Institution	Project Name	A	B	C = A - B	D	E = D / C	F = C - D
				Total Project Cost	Previous Years Funding	2020-21 Project Cost	Total Match Funds ¹	Match Percentage	State Appropriation Request ²
1	1	TTU	Engineering Building	\$ 55,000,000	\$ 3,250,000	\$ 51,750,000	\$ 8,250,000	15%	\$ 43,500,000
2	2	TCAT Chattanooga	New Advanced Manufacturing Building	\$ 21,900,000	\$ -	\$ 21,900,000	\$ 200,000	1%	\$ 21,700,000
3	1	APSU	Health Professions Building	\$ 67,735,000	\$ -	\$ 67,735,000	\$ 6,773,500	10%	\$ 60,961,500
4	3	Nashville	Clarksville Lab and Classroom Building	\$ 19,000,000	\$ -	\$ 19,000,000	\$ 1,900,000	10%	\$ 17,100,000
5	1	UM	STEM Research and Classroom Building	\$ 41,000,000	\$ -	\$ 41,000,000	\$ 8,089,000	20%	\$ 32,911,000
6	1	Columbia and TCAT Dickson	Williamson County Relocation Building 4	\$ 27,500,000	\$ -	\$ 27,500,000	\$ 1,675,000	6%	\$ 25,825,000
7	1	MTSU	Applied Engineering Building	\$ 51,000,000	\$ -	\$ 51,000,000	\$ 5,100,000	10%	\$ 45,900,000
8	1	ETSU	Humanities Building	\$ 71,800,000	\$ -	\$ 71,800,000	\$ 9,513,500	13%	\$ 62,286,500
2020-21 TBR Total				\$ 68,400,000	\$ -	\$ 68,400,000	\$ 3,775,000	6%	\$ 64,625,000
2020-21 LGI Total				\$ 286,535,000	\$ 3,250,000	\$ 283,285,000	\$ 37,726,000	13%	\$ 245,559,000
2020-21 UT Total				\$ -	\$ -	\$ -	\$ -	NA	\$ -
2020-21 THEC Capital Outlay Projects Recommendation				\$ 354,935,000	\$ 3,250,000	\$ 351,685,000	\$ 41,501,000	12%	\$ 310,184,000

1 - Match is applicable to the entire scope of each capital outlay project. Total Match Funds consist of previous years match funds and 2020-21 match funds.

2 - Reflects total state appropriation request after all other funding sources — including previous years funding, total match funds and other institutional funds — are taken into account.

ATTACHMENT III
THEC 2020-21 Capital Outlay Projects Descriptions

THEC Priority	Campus/System Priority	Governing Board	Institution	Project Name	Total Project Cost	State Request	Project Description
1	1	TTU	TTU	Engineering Building	\$ 55,000,000	\$ 43,500,000	The proposed Engineering Building is a student-centered, interdisciplinary space used by all departments in the College of Engineering, comprising more than one-quarter of students at TTU. The Engineering Building is programmed around the concept of intelligent infrastructure, along with open, flexible, and reconfigurable spaces to promote multi-purpose use and collaborative learning. These areas build on TTU's existing strengths in engineering and cybersecurity, as well as a new vehicle engineering concentration and curricula and research related to smart technologies. The building will facilitate increases in engineering enrollment and degree attainment, enhance research and workforce development, and serve education and workforce needs of Tennessee.
2	2	TBR	TCAT Chattanooga	New Advanced Manufacturing Building	\$ 21,900,000	\$ 21,700,000	TCAT Chattanooga will construct a new two-story classroom, lab, student services, and administration building. The building will have high-bay lab space on first floor. Higher ceiling area on first floor will also accommodate community meeting room and building entry. The upper floor will accommodate standard-height lab and classroom space as well as staff offices and administration.
3	1	APSU	APSU	Health Professions Building	\$ 67,735,000	\$ 60,961,500	APSU will construct a new Health Professions Building to co-locate the School of Nursing, Allied Health Sciences, Health and Human Performance, Psychological Science and Counseling, and Social Work as well as renovate approximately 14,000 SF in the Clement building, McCord building, Dunn Center, and Sundquist building for the creation of classrooms and research lab.
4	3	TBR	Nashville	Clarksville Lab and Classroom Building	\$ 19,000,000	\$ 17,100,000	This project is the construction of Building #2 on the Clarksville Campus. Building #2 will have multiple science and computer labs, flexible classroom space, faculty offices and student study/gathering areas. Included in this project is parking to support the increased student enrollment this building will provide (100 spaces) as well as constructing an access road to an existing light at Wilma Rudolph Blvd which will facilitate motor vehicle safety for students, faculty, and staff.
5	1	UM	UM	STEM Research and Classroom Building	\$ 41,000,000	\$ 32,911,000	UM will construct a new 65,000 SF interdisciplinary STEM building that will include activity based classrooms, faculty offices, laboratories and sponsored research centers. 17,000 square feet of existing space in the adjacent Engineering Building will be renovated to provide enhanced research and instruction space.
6	1	TBR	Columbia and TCAT Dickson	Williamson County Relocation Building 4	\$ 27,500,000	\$ 25,825,000	This project will construct an Academic (Technology) building to meet enrollment growth and workforce demands of the partnerships with TCAT-Dickson. Project will provide for student growth, new programs, and areas for student learning through engagement activities. Specific to this facility is an Information Technology Center for workforce training in software, networking, programming, cyber security, data analytics, help desk, and web development, among other fields. Space will be used for existing programs and growth, innovative programming, student engagement, competency based education, and art communication. Significant to this project is partnership space for faculty offices, lab and lecture space for the collaborative programs offered with TCAT Dickson and others.
7	1	MTSU	MTSU	Applied Engineering Building	\$ 51,000,000	\$ 45,900,000	The Applied Engineering Building (AEB) accomplishes MTSU's goal of providing learning and research spaces that are technology-adept and support innovative pedagogies to meet the professional expectations of students, faculty, and employers in applied engineering. Given a demonstrated increased occupation demand and projected enrollment increases in Engineering Technology (ET) programs, the need for a new facility that allows for the expansion of current programs and anticipates program-appropriate spaces for new, developing programs is evident. MTSU's achievement of increased retention and graduation rates, as well as its record of accomplishment for degree completion in ET programs over the past five years provides, additional evidence that undergraduate and graduate program objectives directly align with and help achieve the goals of the Drive to 55.
8	1	ETSU	ETSU	Humanities Building	\$ 71,800,000	\$ 62,286,500	This project will construct a Humanities Building in the campus core adjacent to the Quad and the renovated Culp Student Center, and selectively renovate areas in Rogers-Stout and Burleson Halls. The existing Campus Center Building (CCB) will be demolished and the Humanities Building constructed on the same site. The new Humanities Building will provide space for flexible classrooms, instructional labs, offices, and other spaces as outlined in the Academic Facilities Master Plan. Rogers-Stout Hall will be renovated to provide modern instructional and research space for the social sciences. The renovated Burleson Hall will consist primarily of office spaces to accommodate those moving f construction completed prior to the backfill re

ATTACHMENT IV
THEC 2020-21 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total
1	Spec. Init.	TSU	TSU	Electrical Upgrades	\$ 5,000,000
2	Gen. Maint.	UM	UM	Building Code and Safety Repairs	3,000,000
3	Gen. Maint.	TBR	ChSCC	East Omni Roof Replacement	590,000
4	Gen. Maint.	TTU	TTU	Roof Replacements Phase IV	2,100,000
5	Gen. Maint.	TBR	WSCC	Sevier County Campus Reroof	1,000,000
6	Gen. Maint.	TSU	TSU	Strange Roof Replacement	456,500
7	Gen. Maint.	UT	UTK	Window Replacements and Masonry Repairs	4,500,000
8	Gen. Maint.	ETSU	ETSU	Main Campus Primary Electrical Service Upgrade	3,300,000
9	Gen. Maint.	MTSU	MTSU	Murphy Center Window Repair/Replacement	4,600,000
10	Gen. Maint.	APSU	APSU	Dunn Center HVAC Replacement	3,295,000
11	Gen. Maint.	TBR	VSCC	Roof Replacements & Envelope Repairs	1,160,000
12	Gen. Maint.	TBR	TCAT Paris	Exterior Repairs	280,000
13	Gen. Maint.	TBR	NaSCC	Lighting and Security Updates	410,000
14	Gen. Maint.	TBR	PSCC	Alarm System Upgrades	700,000
15	Gen. Maint.	TBR	NeSCC	Powers Building Foundation Stabilization	360,000
16	Gen. Maint.	TBR	DSCC	Admin. Building Electrical Upgrades	400,000
17	Gen. Maint.	TBR	STCC	Central Plant Updates A	1,500,000
18	Gen. Maint.	UT	UTM	EPS Building Systems Upgrades	9,870,000
19	Gen. Maint.	TBR	RSCC	Cumberland & Scott Campus HVAC Updates	1,100,000
20	Gen. Maint.	TBR	CoSCC	Mechanical System Upgrades	950,000
21	Gen. Maint.	TBR	MSCC	McMinnville Campus HVAC Upgrades	920,000
22	Gen. Maint.	UT	UTC	Roof Replacements	5,030,000
23	Gen. Maint.	TBR	JSCC	McWherter HVAC Updates	1,260,000
24	Gen. Maint.	TBR	TCAT Statewide	TCAT Mech., Elec., & Plumb. Updates A	1,890,000
25	Gen. Maint.	TBR	TCAT Jacksboro	Door and Window Replacements	140,000
26	Gen. Maint.	UM	UM	HVAC Central Chiller and CFA	5,000,000
27	Gen. Maint.	TSU	TSU	Power Plant Equipment / Lighting Upgrades Phase II	3,073,400
28	Gen. Maint.	UT	UTHSC	Campus Police Building Upgrades	8,000,000
29	Gen. Maint.	TBR	TCAT Statewide	TCAT Parking Improvements A	1,350,000
30	Gen. Maint.	TTU	TTU	Building Controls Upgrade Phase I	3,000,000
31	Gen. Maint.	TBR	CISCC	Science Building Renovations	1,880,000
32	Gen. Maint.	UM	UM	Phase II Building Interiors	2,000,000
33	Gen. Maint.	TBR	TCAT Statewide	TCAT Maintenance Repairs A	1,450,000
34	Gen. Maint.	UT	UTIA	CRC/MAST, BESS & JARTU Improvements	7,120,000
35	Gen. Maint.	TBR	ChSCC	Warehouse Roof Replacement	280,000
36	Gen. Maint.	TBR	PSCC	Strawberry Plains Roof Replacement	460,000
37	Gen. Maint.	ETSU	ETSU	HVAC Repairs Phase I	3,470,000
38	Gen. Maint.	UT	UTK	Building Systems Improvements	4,000,000
39	Gen. Maint.	MTSU	MTSU	Elevator Modernization Phase III	2,000,000
40	Gen. Maint.	APSU	APSU	Elevator Upgrades	750,000
41	Gen. Maint.	UM	UM	Phase II Boiler Decentralization	2,500,000
42	Gen. Maint.	UT	UTC	Elevator Upgrades	2,330,000
43	Gen. Maint.	TSU	TSU	HVAC Upgrades	1,881,000
44	Gen. Maint.	UT	UT Statewide	Facilities Space Analytics	1,000,000
45	Gen. Maint.	TBR	TCAT Statewide	TCAT Mech., Elec., & Plumb. Updates B	3,230,000
46	Gen. Maint.	MTSU	MTSU	Water & Sewer System Updates Phase II	490,000
47	Gen. Maint.	TSU	TSU	Upgrade Building Envelopes	396,000
48	Gen. Maint.	TBR	WSCC	Morristown Campus Exterior Building Repair	1,110,000
49	Gen. Maint.	TBR	TCAT Memphis	Security System Updates	140,000
50	Gen. Maint.	TBR	TCAT McMinnville	Communication System Updates	260,000
51	Gen. Maint.	TSU	TSU	McMinnville / Floyd NRS Interiors Improvements	165,000
52	Gen. Maint.	TBR	NeSCC	Powers and Maintenance Roof Replacements	380,000
53	Gen. Maint.	TBR	PSCC	Central Plant Improvements	850,000
54	Gen. Maint.	UM	UM	Wilder Tower Repairs	2,200,000
55	Gen. Maint.	MTSU	MTSU	Several Buildings Roof Replacements	950,000
56	Gen. Maint.	UT	UTIA	Morgan Hall Improvements	8,100,000
57	Gen. Maint.	TBR	WSCC	Mechanical System Updates	1,250,000
58	Gen. Maint.	UM	UM	HVAC Controls Replacement	1,680,000
59	Gen. Maint.	ETSU	ETSU	Exterior Building Improvements	2,690,000
60	Gen. Maint.	TBR	RSCC	Oakridge Campus HVAC Updates	1,300,000
61	Gen. Maint.	TBR	TCAT Hartsville	Safety and Security Updates	190,000
62	Gen. Maint.	UT	UTHSC	Student Alumni Center Improvements	3,400,000
63	Gen. Maint.	TBR	NaSCC	Parking Updates	870,000
64	Gen. Maint.	MTSU	MTSU	Steam/Condensate & Manhole Repair/Replacement Phase III	1,400,000
65	Gen. Maint.	UT	UTC	Building Envelope Repairs	3,660,000
66	Gen. Maint.	TBR	TCAT Statewide	TCAT Parking Improvements B	1,430,000
67	Gen. Maint.	APSU	APSU	Sundquist Exhaust Systems Controls Phase I	625,000
68	Gen. Maint.	ETSU	ETSU	Shelbridge Repairs	1,500,000
69	Gen. Maint.	MTSU	MTSU	Sidewalk Repair/Replacement Phase I	610,000
70	Gen. Maint.	TSU	TSU	Gentry Center HVAC Upgrades Phase II	1,838,100
71	Gen. Maint.	TTU	TTU	Building Controls Upgrade Phase II	3,000,000
72	Gen. Maint.	UM	UM	Window Replacements	2,000,000
73	Gen. Maint.	UT	UTHSC	Roof Replacements	3,000,000
74	Gen. Maint.	TBR	ChSCC	CAT Building Renovations Phase I	930,000
2020-21 Capital Maintenance Total					\$ 155,000,000

ATTACHMENT I

2020-21 Tuition and Fee Recommendation

Tuition and Fee Levels

	2019-20			2020-21 Scenarios				
	Mandatory Fees	Tuition	Total	Tuition and Fee Increase				
				= 0.0%	= 1.0%		= 2.0%	
					Increase	Change	Increase	Change
APSU	\$1,583	\$7,044	\$8,627	\$8,627	\$8,713	\$86	\$8,800	\$173
ETSU	1,919	7,572	9,491	9,491	9,586	95	9,681	190
MTSU	1,870	7,554	9,424	9,424	9,518	94	9,612	188
TSU	1,157	7,026	8,183	8,183	8,265	82	8,347	164
TTU	1,278	8,040	9,318	9,318	9,411	93	9,504	186
UM Guaranteed ¹	1,704	8,208	9,912	9,912	10,011	99	10,110	198
UM Non-Guaranteed ¹	1,704	8,232	9,936	9,936	10,035	99	10,135	199
UTC (Soar in Four) ²	1,820	7,836	9,656	9,656	9,753	97	9,849	193
UTC (Returning) ²	1,820	7,060	8,880	8,880	8,969	89	9,058	178
UTK	1,932	11,332	13,264	13,264	13,397	133	13,529	265
UTM	1,534	8,214	9,748	9,748	9,845	97	9,943	195

1 - Beginning in 2019-20, the University of Memphis began to offer a "guaranteed tuition" option to undergraduate students. All incoming first-time, full-time freshmen will be eligible to enroll in the guaranteed tuition plan, which guarantees the Fall 2019 tuition rate for eight consecutive regular semesters if they take at least 12 credit hours per semester.

2 - Beginning in 2019-20, first-time, full-time students enrolled at UT Chattanooga pay a flat rate for 15 credit hours per semester, regardless of how many hours taken. Returning and part-time students are charged a flat rate for 12 credit hours per semester, regardless of how many hours are taken.

Note: "Tuition" is used here for ease of understanding, though UT, TBR, and the LGIs use the term "Maintenance Fee" when discussing tuition.

Tuition and Mandatory Fees History

	2014-2015				2015-2016				2016-2017			
	Tuition	Mandatory	Total	1 Yr	Tuition	Mandatory	Total	1 Yr	Tuition	Mandatory	Total	1 Yr
APSU	\$6,198	\$1,264	\$7,462	4.2%	\$6,348	\$1,453	\$7,801	4.5%	\$6,522	\$1,473	\$7,995	2.5%
ETSU	6,630	1,355	7,985	5.9%	6,828	1,504	8,332.00	4.3%	7,002.00	1,597.00	8,599.00	3.2%
MTSU	6,552	1,636	8,188	4.4%	6,756	1,648	8,404.00	2.6%	6,930.00	1,660.00	8,590.00	2.2%
TSU	6,198	1,026	7,224	6.6%	6,378	1,039	7,417.00	2.7%	6,528.00	1,039.00	7,567.00	2.0%
TTU	6,474	1,543	8,017	8.6%	7,182	1,171	8,353.00	4.6%	7,380.00	1,170.00	8,551.00	2.4%
UM Guaranteed	7,410	1,563	8,973	3.5%	7,686	1,583	9,269.00	3.3%	7,860.00	1,637.00	9,497.00	2.5%
UM Non-Guaranteed	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
UTC (Soar in Four)	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
UTC (Returning)	6,430	1,708	8,138	7.7%	6,624	1,732	8,356.00	2.7%	6,768.00	1,776.00	8,544.00	2.2%
UTK	9,493	1,510	11,003	9.4%	10,190	1,758	11,948.00	8.6%	10,858.00	1,810.00	12,668.00	6.0%
UTM	6,716	1,308	8,024	6.8%	6,918	1,408	8,326.00	3.8%	7,375.00	1,408.00	8,783.00	5.5%

	2017-2018				2018-2019				2019-2020			
	Tuition	Mandatory	Total	1 Yr Change	Tuition	Mandatory	Total	1 Yr Change	Tuition	Mandatory	Total	1 Yr Change
APSU	\$6,696	\$1,529	\$8,225	2.9%	\$6,888	\$1,583	\$8,471	2.9%	\$7,044	\$1,583	\$8,627	1.8%
ETSU	7,224	1,791	9,015	4.0%	7,422	1,855	9,277	2.9%	7,572	1,919	9,491	2.3%
MTSU	7,176	1,772	8,948	3.9%	7,380	1,826	9,206	2.9%	7,554	1,870	9,424	2.4%
TSU	6,726	1,050	7,776	2.7%	6,900	1,107	8,007	3.0%	7,026	1,157	8,183	2.2%
TTU	7,656	1,217	8,873	3.8%	7,860	1,243	9,103	2.6%	8,040	1,278	9,318	2.4%
UM Guaranteed	8,064	1,637	9,701	2.1%	8,064	1,637	9,701	0.0%	8,208	1,704	9,912	2.2%
UM Non-Guaranteed	NA	NA	NA	NA	NA	NA	NA	NA	8,232	1,704	9,936	NA
UTC (Soar in Four)	NA	NA	NA	NA	NA	NA	NA	NA	7,836	1,820	9,656	NA
UTC (Returning)	6,888	1,776	8,664	1.4%	6,888	1,776	8,664	0.0%	7,060	1,820	8,880	2.5%
UTK	11,110	1,860	12,970	2.4%	11,110	1,896	13,006	0.3%	11,332	1,932	13,264	2.0%
UTM	7,509	1,418	8,927	1.6%	7,734	1,460	9,194	3.0%	8,214	1,534	9,748	2.5%