



BOARD MEETING

Austin Peay State University

416 College St.

September 20, 2024

at 10:00 am or at the conclusion of the Audit Committee Executive Session

Stream link:

<https://www.youtube.com/live/LL0piRkAgGY?si=Xsv3o0WOX-5IPIEx>

Call to Order

Roll Call/Declaration of a Quorum

Adoption of Agenda

Approval of Minutes

Public Comment (If necessary, in accordance with Tenn. Code § 8-44 and APSU Policy 1:010)

Campus Spotlight

Action Items

A. Academic Affairs Committee Report and Recommendations

B. Audit Committee Report and Recommendations

C. Business and Finance Committee Report and Recommendations

i. Consideration of Expenditures for Campus-wide Roof Repairs

D. Executive Committee Report and Recommendations



E.Student Affairs Committee Report and Recommendations

F.Other Business

i.Naming Request for Karen Edwards Indoor Golf Facility

ii.Naming Request for Drs. Sara and Mike Gotcher Theatre

iii.Naming Request for CTT2 Jamaica St. George Classroom

iv.Naming Request for De' Airon "Big D" Smith Social Work Family Meeting Room Lab

v.Naming Request for Colonel Debbie Elaine Tipton-Winters RN, MSN, MSS, U.S. Army Retired Meeting and Student Study Room

vi.Naming Request for Dr. Ernest and Joan Dewald and Jeannette Volpe Nursing Simulation Lab

Information Items

A.Strategic Plan Update

B.President's Report

C.President's Interim Items

i.Review of Contracts and Agreements

Adjourn



Board Meeting Minutes

Friday, June 7, 2024

16 Browning Drive, Clarksville, TN 37040

Call to Order

Trustee Jenkins, board chair, called the meeting to order at 9:30 a.m.

Roll Call/Declaration of a Quorum

Dr. Carol Clark, secretary to the board, called the roll. Trustee Jenkins stated there was a quorum.

ATTENDANCE ROLL CALL		
Name	Present	Absent
Trustee Atkins	X	
Trustee Cannata	X	
Trustee Jenkins (Chair)	X	
Trustee Campbell*	X	
Trustee May		X
Trustee Mealer	X	
Trustee O'Malley	X	
Trustee McInnis	X	
Trustee Roe	X	
Trustee Semler	X	

*Non-Voting Member

University Personnel Present

- Dr. Michael Licari, President
- Dr. Carol Clark, Secretary to the Board
- Dr. Maria Cronley, Provost
- Ms. Dannelle Whiteside, Vice President for Legal Affairs and Organizational Strategy

Adoption of Agenda

Trustee Jenkins moved for the adoption of the agenda. Trustee Semler seconded the motion. A voice vote was taken and the motion carried unanimously with eight trustees voting yes.

Approval of Minutes

Trustee Jenkins stated that the minutes for the March 22, 2024, board meeting were circulated in advance and asked if there were any corrections or additions to the minutes. There were none. Trustee Atkins moved to approve the minutes as written. Trustee McInnis seconded the motion. A voice vote was taken and the motion carried unanimously with eight trustees voting yes.

Campus Spotlight

Trustee Jenkins recognized President Licari who introduced Dr. William “Buzz” Hoon, Lauren Wilkinson, Dr. Karen Meisch, and Jordan Harmon to provide the campus spotlight on summer camps at Austin Peay.

Dr. Hoon, dean of the College of Arts and Letters, presented on the Community School of the Arts (CSA). The CSA offers diverse arts classes for all ages and is home to the Clarksville Youth Orchestra, Theatre, and Chorus. June classes include Writing for Military and Families, Theatre Tots, Theatre for Children, and Acting and Improv for Youth, with anticipated enrollment of 40-60 participants. Immersive day camps with a 1990s theme will run in July for kids ages 8-15, expecting at least 60 campers. These camps include art, theatre, and dance workshops, ending with performances and showcases.

Dr. Hoon announced that in 2025, APSU will host the Tennessee Young Writers’ Workshop, a week-long overnight camp for students ages 14-18, in collaboration with Humanities Tennessee. This program will involve over 50 students and feature APSU faculty and guest writers.

Dr. Meisch, dean of the College of STEM, presented on Austin Peay’s CoSTEM summer programs and camps. The camps include coding, Earth Explorer, Space Explorer, and Lab Explorer. The camps offer local K-12 students interactive educational opportunities while exposing them to collegiate resources and inspire students’ interest in STEM careers. APSU students and alumni gain valuable work experience by helping to run these camps. Additional STEM summer programs include autonomous robot racing, 3-D printing, manufacturing, and mathematics camps.

The Governor’s School for Computational Physics is a three-week residential summer camp attended by 40 of Tennessee’s top high school juniors and seniors. Funded by a Tennessee Department of Education grant, this camp covers calculus, programming, and topics in physics and engineering. Participants earn four college credits.

Lauren Wilkinson, assistant director of University Recreation, presented on the Junior Gobs Summer Camp program. Housed in the Foy Fitness & Recreation Center, the Junior Gobs Summer Camp serves children aged 5 to 12, hosting approximately 60 campers weekly. Activities include learning sustainability practices at the university gardens, interactive STEM projects, arts and crafts, sports and games, hands-on interactions with animals and music therapy.

The camp also offers summer employment opportunities, prioritizing the hiring of APSU students, particularly those pursuing education careers. This provides valuable experiential learning and fosters a culture of mentorship, with former campers now applying to be counselors. The Junior Gobs Summer Camp promotes healthy lifestyles, cultivates future Gobs, and supports APSU and community parents, exemplifying the spirit of engagement and enrichment central to APSU’s mission.

Jordan Harmon, deputy director of Athletics and chief revenue officer, presented on the upcoming summer camps hosted by Austin Peay Athletics. Over 50 days of camps will host over 1,000 participants throughout the summer. These camps aim to generate revenue, attract potential recruits, build community partnerships, and increase APSU exposure.

A unique highlight is the Tennessee Titans Camp at Fortera Stadium on June 5th for kids aged 7-14, which has already sold out with over 300 participants. This camp, run by both Titans and APSU coaches, strengthens the partnership with the Titans and promotes football.

Action Items

A. Academic Affairs Committee Report and Recommendations

Trustee O'Malley reported on the actions of the Academic Affairs Committee at the June 7, 2024, meeting.

The committee approved the minutes for the March 22, 2024, meeting.

The committee reviewed and approved one action item requiring consideration of the board:

- Termination of the Applied Behavioral Analysis Certificate

Senior Vice Provost Tucker Brown presented one information item:

- SACSCOC Decennial Reaffirmation Update

i. Termination of the Applied Behavioral Analysis Certificate

By direction of the Academic Affairs Committee, Trustee O'Malley moved to approve the Termination of the Applied Behavioral Analysis Certificate. Hearing no discussion, a voice vote was taken, and the motion carried unanimously with eight trustees voting yes.

B. Student Affairs Committee Report and Recommendations

Trustee McInnis reported on the actions of the Student Affairs Committee at the June 7, 2024, meeting.

The committee approved the minutes of the March 22, 2024, meeting.

Vice President of Student Affairs Dr. Leonard Clemons presented two information items:

- Food Hall Update
- Handshake Platform

C. Business and Finance Committee Report and Recommendations

Trustee Cannata reported on the actions of the Business and Finance Committee at the June 7, 2024, meeting.

The committee approved the minutes of the March 22, 2024, meeting.

The committee reviewed and approved one item, which the board approved today by consent:

- Consideration of Revisions to Policy 1:021 Fees, Charges, Refund and Fee Adjustments

The committee reviewed and approved five action items requiring consideration of the board:

- Consideration of Tuition and Mandatory Fees for the 2024-2025 Academic Year
- Consideration of a Military-Affiliated Tuition Rate
- Consideration of the Estimated Budget for the 2023-2024 Fiscal Year and Proposed Budget for the 2024-2025 Fiscal Year
- Consideration of the Capital Outlay and Maintenance Requests for the 2025-2026 Fiscal Year
- Consideration of Land Lease with Clarksville Regional Airport

Vice President for Finance and Administration Shahrooz Roohparvar presented one information item:

- Review of the University's Organizational Chart

i. Consideration of Tuition and Mandatory Fees for the 2024-2025 Academic Year

By direction of the Business and Finance Committee, Trustee Cannata moved to approve the Tuition and Mandatory Fees for the 2024-2025 Academic Year. Hearing no further discussion, a roll call vote was taken and the motion carried unanimously with eight trustees voting yes.

ROLL CALL VOTE CONSIDERATION OF TUITION AND MANDATORY FEES FOR 24-25 ACADEMIC YEAR		
Name	AYE	NAY
Trustee Atkins	X	
Trustee Cannata	X	
Trustee Jenkins (Chair)	X	
Trustee Campbell*	NVM	
Trustee May	ABSENT	
Trustee Mealer	X	
Trustee O'Malley	X	
Trustee McInnis	X	
Trustee Roe	X	
Trustee Semler	X	

ii. Consideration of a Military-Affiliated Tuition Rate

By direction of the Business and Finance Committee, Trustee Cannata moved to approve a Military-Affiliated Tuition Rate. Hearing no further discussion, a roll call vote was taken and the motion carried unanimously with eight trustees voting yes.

ROLL CALL VOTE CONSIDERATION OF A MILITARY- AFFILIATED TUITION RATE		
Name	AYE	NAY
Trustee Atkins	X	
Trustee Cannata	X	
Trustee Jenkins (Chair)	X	
Trustee Campbell*	NVM	
Trustee May	ABSENT	
Trustee Mealer	X	
Trustee O'Malley	X	
Trustee McInnis	X	
Trustee Roe	X	
Trustee Semler	X	

iii. Consideration of the Estimated Budget for the 2023-2024 Fiscal Year and the Proposed Budget for the 2024-2025 Fiscal Year

By direction of the Business and Finance Committee, Trustee Cannata moved to approve the Estimated Budget for the 2023-2024 Fiscal Year and the Proposed Budget for the 2024-2025 Fiscal Year.

Trustee Mealer inquired about the accuracy of budget estimates and the feasibility of a follow-up briefing on this topic. President Licari responded that the October revised budget, approved in December, serves as a check-back on the initial budget. He mentioned that while these are projections, the finance committee could provide comparative views and trend analysis if the board desired.

Trustee McInnis highlighted Austin Peay's leadership in implementing a military-affiliated tuition program, being the first in-state institution to do so. She also noted the university's decision to limit the tuition increase to 4%, despite the option to raise it to 5.5%, and emphasized the importance of considering feedback from the community.

A roll call vote was taken and the motion carried unanimously with eight trustees voting yes.

ROLL CALL VOTE CONSIDERATION OF THE EST. BUDGET FOR THE 23-24 FY AND THE PROPOSED BUDGET FOR THE 24-25 FY		
Name	AYE	NAY
Trustee Atkins	X	
Trustee Cannata	X	
Trustee Jenkins (Chair)	X	
Trustee Campbell*	NVM	
Trustee May	ABSENT	
Trustee Mealer	X	
Trustee O'Malley	X	
Trustee McInnis	X	
Trustee Roe	X	
Trustee Semler	X	

iv. Consideration of Capital Outlay and Maintenance Requests for the 2025-2026 Fiscal Year

By direction of the Business and Finance Committee, Trustee Cannata moved to approve the Capital Outlay and Maintenance Requests for the 2025-2026 Fiscal Year. Hearing no further discussion, a roll call vote was taken and the motion carried unanimously with eight trustees voting yes.

ROLL CALL VOTE CONSIDERATION OF CAPITAL OUTLAY AND MAINTENANCE REQUESTS FOR THE 2025-2026 FISCAL YEAR		
Name	AYE	NAY
Trustee Atkins	X	
Trustee Cannata	X	
Trustee Jenkins (Chair)	X	
Trustee Campbell*	NVM	
Trustee May	ABSENT	
Trustee Mealer	X	
Trustee O'Malley	X	
Trustee McInnis	X	
Trustee Roe	X	
Trustee Semler	X	

v. Consideration of Land Lease with Clarksville Regional Airport

By direction of the Business and Finance Committee, Trustee Cannata moved to approve the Land Lease with Clarksville Regional Airport.

Trustee Mealer asked about the legal review of contracts, specifically whether there is a penalty for terminating a program before the end of a 10-year contract. Vice President Roohparvar confirmed that the lease includes a 90-day termination for convenience clause standard in state contracts, with no penalties for early termination.

Trustee Mealer also inquired about the costs of helicopter maintenance and the availability of parts, noting the rising costs of flying hours. Roohparvar explained that instructors perform much of the maintenance to keep costs down, assist local flyers with repairs, and maintain a non-operational helicopter for spare parts to support the fleet.

A roll call vote was taken and the motion carried with Trustee Atkins abstaining and seven trustees voting yes.

ROLL CALL VOTE		
CONSIDERATION OF LAND LEASE WITH CLARKSVILLE REGINAL AIRPORT		
Name	AYE	NAY
Trustee Atkins	ABSTAIN	
Trustee Cannata	X	
Trustee Jenkins (Chair)	X	
Trustee Campbell*	NVM	
Trustee May	ABSENT	
Trustee Mealer	X	
Trustee O'Malley	X	
Trustee McInnis	X	
Trustee Roe	X	
Trustee Semler	X	

D. Audit Committee Report and Recommendations

Trustee Mealer reported on the actions of the Audit Committee at the June 7, 2024, meeting.

The committee approved the minutes of the March 22, 2024, meeting.

The committee considered and approved one action item:

- Review of Fiscal Year 2025 Audit Plan

Chief Audit Officer Blayne Clements presented two information items:

- Internal Audit Reports released between March 1, 2024, and May 9, 2024, with a list of outstanding audit recommendations.
- Review of External Audit Reports

E. Other Business

i. Master Plan Review and Approval

President Licari emphasized the significance of the Campus Master Plan, highlighting its strategic importance in outlining future infrastructure needs for the university over the next decade. He noted that the draft presented was the culmination of over a year's worth of collaborative effort involving various campus stakeholders.

Consultant Art Lidsky then detailed the extensive process involved in creating the master plan, which included engagement with faculty, staff, students, administration, and the board. He presented several maps and analyses of campus infrastructure, including building use, pedestrian and vehicular circulation, parking spaces, and space utilization in laboratories and classrooms.

Lidsky identified key projects from the master plan that should be prioritized due to their immediate impact on campus life, academic resources, and overall transformational potential. These projects include the Military Academic Building, Health Professions Building, Little Goves facility expansion, library transformation, and Ellington Hall renovation.

He also discussed strategies for managing these projects, including the potential use of existing spaces for staging during renovations. Overall, the master plan aims to enhance campus functionality, address space deficiencies, and support future growth and development.

Trustee Roe inquired about the impact of online classes on academic classroom usage. Lidsky clarified that online classes are excluded from on-campus seat utilization. Trustee Roe sought clarification on how online classes affect the fulfillment of mandated hours. Lidsky acknowledged the evolving situation due to increasing online enrollments and hybrid courses. He noted that some students use campus facilities for online classes due to better resources or comfort, highlighting a rising trend in computer lab usage for online courses.

Trustee McInnis raised concerns about student housing not being prioritized in immediate plans despite enrollment growth. Lidsky explained that while student housing is crucial, current capacity can accommodate growth for the next few years. President Licari suggested framing student housing as an emerging rather than immediate need.

Trustee O'Malley queried the progress on Marion Street's management transfer, emphasizing its impact on campus safety and unity. President Licari noted there are ongoing discussions with the city regarding the management of the street. Trustee Semler expressed interest in making Marion Street more pedestrian-friendly, while also highlighting concerns about College Street's impact on campus connectivity and safety.

Trustee Mealer moved to approve the 2024 Master Plan to include authorizing the president and his designees to make any minor technical corrections to the plan. Trustee Atkins seconded the motion. A roll call vote was taken and the motion carried unanimously with eight trustees voting yes

ROLL CALL VOTE		
MASTER PLAN REVIEW AND APPROVAL		
Name	AYE	NAY
Trustee Atkins	X	
Trustee Cannata	X	
Trustee Jenkins (Chair)	X	
Trustee Campbell*	NVM	
Trustee May	ABSENT	
Trustee Mealer	X	
Trustee O'Malley	X	
Trustee McInnis	X	
Trustee Roe	X	
Trustee Semler	X	

ii. Naming Request for the Doug Downey Bullpen at Raymond C. Hand Park

Mr. Kris Phillips, vice president for Alumni, Engagement, and Philanthropy and executive director for the APSU Foundation, provided background information on the proposed naming request.

Trustee O'Malley moved to approve the naming request for the Doug Downey Bullpen. Trustee McInnis seconded the motion. A voice vote was taken and the motion carried unanimously with eight trustees voting yes.

iii. APSU Board of Trustee Awards

Mr. Phillips presented the nominees for the APSU Board of Trustee awards.

Trustee Atkins moved to approve the following awards:

- Ron and Andrea Morton as the APSU Philanthropist of the Year
- Retired General Gary Luck as the Goves Who Lead Through Military Service
- Barry Kulback as the Goves Who Lead Through Service

Trustee Cannata seconded the motion. A voice vote was taken and the motion carried unanimously with eight trustees voting yes.

Information Items

A. President's Report & President's Interim Items

Trustee Jenkins recognized President Licari to give the president's report to the board.

President Licari opened by welcoming Campbell Moore, the new student trustee, and highlighting Moore's extensive leadership experience on campus. He expressed excitement for their collaboration in the upcoming year.

Reflecting on the '23-'24 academic year, Licari celebrated significant achievements, including a notable increase in freshman and overall enrollment, trailing only behind UT Knoxville in the state. He credited these successes to the dynamic leadership of campus leaders and the innovative strategies proposed by the Enrollment Task Force and Finance and Administration.

Licari praised the efforts of the Student Success Task Force, noting a 4.5% improvement in the freshman retention rate compared to the previous year. He acknowledged Dr. Loretta Griffy and the Student Affairs team for their contributions.

Moving on to institutional achievements, Licari highlighted Austin Peay's exceptional performance in the SACSCOC Decennial Review, achieving a rare clean report—a distinction earned by less than 10% of evaluated institutions, which he attributed to years of dedicated effort by Dr. Tucker Brown, who was honored with the 2024 Presidential Leading through Excellence Award, and others.

In athletics, Licari celebrated Austin Peay's achievements in football, baseball, and men's basketball, noting record attendance and academic performance among student-athletes. He commended the ROTC program's participation and success at the Sandhurst Military Skills competition at West Point. Licari also acknowledged Walt Lord's recognition as one of Clarksville's top ten veterans and praised the new Military and Veterans Affairs Division for record military student enrollment, including students from Fort Campbell.

Licari recognized the complexities facing athletics with conference realignment, transfer portals, and NIL regulations, congratulating Gerald Harrison on his appointment to the NCAA Division I Council.

Licari discussed various campus developments, including the progress of construction projects such as the O'Malley Family Welcome Center and the Kimbrough Business Building renovation. Looking ahead, he emphasized key priorities: campus vitality, enrollment growth, student success, and post-graduation outcomes. He emphasized the importance of philanthropic support and preparing for the university's centennial in 2027 under the theme "On the Move."

Licari concluded by noting that the trustees' meeting materials included reports on state building commission actions and the contracts and agreements that had occurred since the last board meeting.

Adjourn

Trustee Jenkins stated the next board meeting will take place on September 20, 2024 and moved to adjourn the board meeting. Trustee McInnis seconded the motion. A voice vote was

taken and the motion carried unanimously with eight trustees voting yes. The meeting adjourned at 10:48 a.m.



EMERALD HILL

FACE ALUMNI CENTER

EMERALD HILL APARTMENTS

TRUCKER APARTMENTS

EMERALD BARRACKS

EMERALD HILL CENTER

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EXPERIENCE AUSTIN PEAY

1

The Academic Experience



2

The Student Experience



3

The Employee Experience



4

The Community Experience





EXPERIENCE AUSTIN PEAY

1

The Academic Experience



2

The Student Experience



3

The Employee Experience



4

The Community Experience

